

## **Program Management Professional (PgMP)® Certification**

- An Overview to PgMP® Certification Process
  - Program Management concepts
  - Relationships between Project, Program and Portfolio Management
  - Program Management Office – an Overview
  - Characteristics of Program Lifecycle
  - Interrelationships with Benefits Management and Program Governance
  - Phases of Program Lifecycle
  - Pre-Program activities of the Program Lifecycle
  - Initiation of the Program
  - Program Setup activities
  - Program Benefit Delivery Management
  - Closure of Programs
  - Benefit Management Lifecycle – including Delivering and Sustaining Benefits
  - Program Management Processes overview
  - Program Initiating Process Group
  - Program Planning Process Group
  - Program Execution process – overview
  - Program Monitoring and Controlling Process Group
  - Program closure
  - Various Knowledge Areas pertaining to Program Management
  - Program Integration Management
  - Initiating a Program
  - Developing Program Management Plan and Infrastructure
  - Directing and Managing Program execution
  - Managing Program resources
  - Monitoring and Controlling Program performance
  - Closing Programs
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- Program Scope Management
  - Developing Program level Scope statement
  - Benefit Realization Plan development
  - Program requirements documentation
  - Development of the Program architecture baseline
  - Development of the Program WBS
  - Program Scope control Management
  - Development of the Program level Schedule
  - Updating Component schedules
  - Development of the Program Budgets
  - Program Communications Management Plan
  - Program Communications updations
  - Program Performance reporting
  - Managing Program level Risks
  - Risk Management Lifecycle

- Planning for Program level Procurements
- Conducting Program level Executions
- Administering and closing Program level Procurements
- Establishing Program level Financial Framework
- Developing the Program Financial Plan and Program budget baseline
- Monitoring and controlling Program financials
- Managing Program level Stakeholders
- Program level Stakeholder Expectation Management
- Establishing a Program Governance Plan
- Planning for Program Quality
- Managing Program Benefits
- Approving Component initiation and transition
- Role of Project Healthchecks in successful Program management
- Role of PMO in successful Program management