

PRINCE2 Agile®

Course Outline

1. Understand key concepts relating to projects and PRINCE2

1.1 Recall the PRINCE2 principles:

- Continued business justification
- Learn from experience
- Defined roles and responsibilities
- Manage by stages
- Manage by exception
- Focus on products
- Tailor to suit the project environment

1.2 Explain the purpose of the PRINCE2 themes:

- Business case
- Organization
- Quality
- Plans
- Risk
- Change
- Progress

1.3 Explain the purpose of the PRINCE2 processes:

- Starting up a project
- Initiating a project
- Directing a project
- Controlling a stage
- Managing product delivery
- Managing a stage boundary
- Closing a project

1.4 Explain the purpose of the following PRINCE2 management products:

- Business case
- Checkpoint report
- Highlight report
- Project brief
- Project initiation documentation
- Project product description
- Work package

1.5 Explain the responsibilities of the following PRINCE2 roles:

- Project board
- Executive
- Senior user
- Senior supplier
- Project manager
- Team manager

2. Understand key concepts relating to projects and PRINCE2 Agile

2.1 Explain how PRINCE2 Agile is used in a project context and explain the

difference between projects and business as usual (BAU).

2.2 Recall which agile ways of working are suitable for use with PRINCE2 Agile:

- Kanban
- Lean startup
- Scrum

2.3 Describe the need to ‘blend and weave’ PRINCE2 with agile at all levels of a project (project direction, project management and product delivery) including the eight guidance points.

2.4 Describe the roles, responsibilities and competencies of the PRINCE2 Agile delivery team:

- Customer subject matter expert
- Customer representative
- Supplier subject matter expert
- Supplier representative

3. Understand how PRINCE2 principles, themes, processes and management products are tailored and/or applied in an agile context

3.1 Explain how the PRINCE2 principles will be applied in an agile context:

- Continued business justification
- Learn from experience
- Defined roles and responsibilities
- Manage by stages
- Manage by exception
- Focus on products
- Tailor to suit the project environment

3.2 Explain the PRINCE2 Agile behaviours:

- Transparency
- Collaboration
- Rich communication
- Self-organization
- Exploration

3.3 Explain the PRINCE2 Agile guidance for each theme:

- Business case
- Organization
- Quality
- Plans
- Risk
- Change
- Progress

3.4 Explain the PRINCE2 Agile guidance for each process:

- Starting up a project
- Initiating a project
- Directing a project
- Controlling a stage
- Managing product delivery
- Managing a stage boundary
- Closing a project

3.5 Explain the PRINCE2 Agile guidance for tailoring the following PRINCE2 management products:

- Business case
- Checkpoint report
- Highlight report
- Project brief
- Project initiation documentation
- Project product description
- Work package

3.6 Explain what to fix and what to flex, including setting tolerances and the five targets:

- Fix and flex tolerances
- Be on time and hitting deadlines
- Protect the level of quality
- Embrace change
- Keep teams stable
- Accept that the customer doesn't need everything

4. Understand the agile ways of working, key terms and techniques

4.1 Recall the definition of the following agile terms:

- Backlog (sprint, release & product)
- Benefit (value)
- Epic
- Information radiator
- Spike
- Stand-up meeting
- Timebox (sprint, release)
- Velocity
- Waterfall methodology

4.2 Explain key Agile concepts and techniques:

- Scrum
- Lean Startup (including MVP)
- Retrospectives
- User stories (including definition of 'ready' and 'done')
- Workshops
- Burn charts
- Agile Estimation (points and T-Shirt sizing)
- Working Agreements

5. Understand the focus areas in an agile context

5.1 Explain the PRINCE2 Agile focus areas:

- Agilometer
- Requirements
- Rich communication
- Frequent releases