

# **PRINCE2® Practitioner**

#### **Course Outline**

## 1. Understand how to apply the PRINCE2 principles in context

- 1. Analyse the application of PRINCE2 principles in context:
  - Ensure continued business justification
  - Learn from experience
  - o Define roles, responsibilities and relationships
  - Manage by stages
  - Manage by exception
  - Focus on products
  - o Tailor to suit the project

## 2. Understand how to apply effective people management in successful projects

- 1. Assess whether an approach to leadership and management of teams is appropriate
- 2. Assess whether an approach to leadership and management of change within a project, and people affected by a project, is appropriate
- 3. Apply the approach to the following:
  - Communications
  - People central to the method
- 4. Apply the key management products required to support the people element of projects:
  - o Communication management approach
  - o Change management approach

# 3. Understand how to apply and tailor relevant aspects of PRINCE2 practices in context

### 3.1 Business case

- 1. Apply the PRINCE2 'business case' practice, demonstrating an understanding of:
  - The key management products required to support the 'business case' practice:
    - Business case
    - PID: benefits management approach
    - PID: sustainability management approach
    - Project brief
  - o The areas of focus for key roles associated with the 'business case' practice
  - Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'business case' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

## 3.2 Organizing

- 1. Apply the PRINCE2 'organizing' practice, demonstrating an understanding of:
  - o The key management products required to support the 'organizing' practice:
    - PID: project management team structure
    - PID: role descriptions



- PID: commercial management approach
- o The areas of focus for key roles associated with the 'organizing' practice
- Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'organizing' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

#### 3.3 Plans

- 1. Apply the PRINCE2 'plans' practice, demonstrating an understanding of:
  - o The key management products required to support the 'plans' practice:
    - Plan (project, stage, team & exception plans)
    - Project product description
    - Work package description
  - o The areas of focus for key roles associated with the 'plans' practice
  - Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'plans' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

## 3.4 Quality

- 1. Apply the PRINCE2 'quality' practice, demonstrating an understanding of:
  - The key management products required to support the 'quality' practice:
    - Product description
    - Project log: product register
    - PID: quality management approach
    - Project log: quality register
  - The areas of focus for key roles associated with the 'quality' practice
  - o Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'quality' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

#### **3.5 Risk**

- 1. Apply the PRINCE2 'risk' practice, demonstrating an understanding of:
  - o The key management products required to support the 'risk' practice:
    - PID: risk management approach
    - Project log: risk register
  - o The areas of focus for key roles associated with the 'risk' practice
  - Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'risk' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

#### 3.6 Issues

- 1. Apply the PRINCE2 'issues' practice, demonstrating an understanding of:
  - o The key management products required to support the 'issues' practice:
    - PID: issue management approach



- Issue register
- Issue report
- o The areas of focus for key roles associated with the 'issues' practice
- o Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'issues' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

#### 3.7 Progress

- 1. Apply the PRINCE2 'progress' practice, demonstrating an understanding of:
  - The key management products required to support the 'progress' practice:
    - Project log: daily log
    - Project log: lessons log
    - Lessons report
    - End stage report
    - End project report
    - Checkpoint report
    - Highlight report
    - Exception report
    - PID: digital and data management approach
  - o The areas of focus for key roles associated with the 'progress' practice
  - Effective management and associated techniques
- 2. Analyse whether an approach to applying the 'progress' practice is effective and fit for purpose, taking into consideration: the PRINCE2 principles, the effective management and associated techniques of the practice, and tailoring to the project's environment/context

# 4. Understand how to apply (and tailor) relevant aspects of PRINCE2 processes in context

### 4.1 Starting up a project

- 1. Carry out the 'starting up a project' process, demonstrating an understanding of:
  - The activities, inputs and outputs
  - The recommended roles and responsibilities within the process (RACI table)
  - How the practices are applied
- 2. Analyse whether the 'starting up a project' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process

# 4.2 Directing a project

- 1. Carry out the 'directing a project' process, demonstrating an understanding of:
  - The activities, inputs and outputs
  - The recommended roles and responsibilities within the process (RACI table)
  - How the practices are applied
- 2. Analyse whether the 'directing a project' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring



to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process

# 4.3 Initiating a project

- 1. Carry out the 'initiating a project' process, demonstrating an understanding of:
  - o The activities, inputs and outputs
  - The recommended roles and responsibilities within the process (RACI table)
  - o How the practices are applied
- 2. Analyse whether the 'initiating a project' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process

# 4.4 Controlling a stage

- 1. Carry out the 'controlling a stage' process, demonstrating an understanding of:
  - o The activities, inputs and outputs
  - The recommended roles and responsibilities within the process (RACI table)
  - How the practices are applied
- 2. Analyse whether the 'controlling a stage' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process

# 4.5 Managing product delivery

- 1. Carry out the 'managing product delivery' process, demonstrating an understanding of:
  - o The activities, inputs and outputs
  - The recommended roles and responsibilities within the process (RACI table)
  - How the practices are applied
- 2. Analyse whether the 'managing product delivery' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process

# 4.6 Managing a stage boundary

- 1. Carry out the 'managing a stage boundary' process, demonstrating an understanding of:
  - o The activities, inputs and outputs
  - The recommended roles and responsibilities within the process (RACI table)
  - How the practices are applied
- 2. Analyse whether the 'managing a stage boundary' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process

## 4.7 Closing a project

- 1. Carry out the 'closing a project' process, demonstrating an understanding of:
  - o The activities, inputs and outputs



- The recommended roles and responsibilities within the process (RACI table)
- o How the practices are applied
- 2. Analyse whether the 'closing a project' process activities, roles and responsibilities are effective and fit for purpose, taking into consideration: tailoring to the project's environment/context, the PRINCE2 practices, and the purpose and objectives of the process